ARIZONA JUDICIAL BRANCH STAFF EDUCATION AND TRAINING NEEDS - GENERAL COMPETENCIES (SKILLS, KNOWLEDGE AND ATTITUDES)

Category	Core	Category	Category	Category	Category	Category
	Competencies	Competency 1	Competency 2	Competency 3	Competency 4	Competency 5
Administrators (directors, supervisors, etc.)		Leadership – day-to-day operations; individual staff goals; work group/team goals	Financial and Budget – making best use of finite funds	Gaining and sustaining Public Trust and Confidence and understanding it is important	Implementing Technology; Managing Technology Projects	Collaborating with other entities – reduce "silo" mentality
Judges Staff	- Purposes &	Job Skills	Rules of Procedure	Computer Skills (applications)	Emergency Preparedness	Customer Service
Clerk of the Court Clerks	Responsibilities of Courts - Diversity, Fairness and Access - Ethics - Computer & Network Security	Policies & Procedures	OP Management – time management; efficiency; availability	Professional Development – financial; finance apply fees	Judicial Canons ; Diversity; Active Listening; Title 6	Customer Service
Court ITD/MIS		Contact IT info – info to contact AOC, IT depts., & other county IT depts., participate in TAC	Network & PC Security Training – address local and statewide issues	Certification Requirements – On Base certification & other certification requirements (TS & Server Certs)	New Employee Orientation – what are my tasks; software; hardware, communication with users	Emergency Plan – in case of a crash (PCs, network, servers)
Court Security		Safety – Defensive Tactics, gear, de-escalation techniques, dealing with individuals (mental health)	Emergency Preparedness – workplace violence, situations & scenarios, terrorism	Legal Boundaries – what can and cannot do with the public, judges, employees, etc.	Public Relations – Customer service, knowledge of what's provided and the players	Well-being – meditation, vicarious trauma, personal health, dealing w/ second hand trauma
Treatment Staff		Knowledge of organization's goals and different assessment tools	Communication Skills; report to the court, attorneys & victims	Knowledge of HIPPA requirements	Licensing requirement; maintain and meet	Mandated requirements for specific offenders: DV, DUI, MH And Community Agencies
		Understanding Training	Understanding the basics and	Understanding various needs	Identifying and recruiting	Finding and recruiting low cost
Training		Coordinators'	theory of adult learning	and COJET requirements for	faculty - continuously	or no cost training (dealing with
Coordinators &		Roles/Responsibilities		different positions within the	updating subject matter	budget constraints)
Field Trainers	_			organization	experts	
Support Staff		Caseflow Management & Court Processes	Business writing; grammar; spelling	Customer Service; Implicit Bias; Dealing with difficult people	Professionalism; time management; managing priorities and expectations	CMS & Computer Skills
Probation	1	Effective Communication	Officer Safety	Conflict Management	Leadership Development	Secondary Trauma Strategies
HR/Finance/Other		Soft skills: Accountability; Fiscal management; Collaboration; Team work	Adaptability; Conflict Management; Communications	Hard skills: Microsoft Office; Workmen's Compensation; FMLA; ADA; Time cards;	Judicial Code of Conduct; Sexual Harassment; Training for employees; Hiring process	Recruiting; hiring; types of leave; employee transfers
Front Desk		Customer Service; active listening; telephone and communication skills	Understanding policies & procedures; MAS standards	Information vs. Advise	Diversity sensitivity; patience; empathy	Ethical, professional behavior; Code of Conduct

Other Competencies that may benefit one or more job categories:

• Financial Systems and Accountability (MAS),